

<b>Title of Report:</b>	<b>Leisure &amp; Development Financial Performance Review as at Month 11</b>
<b>Committee Report Submitted To:</b>	Leisure & Development Committee
<b>Date of Meeting:</b>	20 May 2025
<b>For Decision or For Information</b>	For Information
<b>For discussion In Committee</b>	No

<b>Linkage to Council Strategy (2021-25)</b>	
Strategic Theme	
Outcome	
Lead Officer	Director of Leisure and Development

<b>Estimated Timescale for Completion</b>	
Date to be Completed	

<b>Budgetary Considerations</b>	
Cost of Proposal	<b>N/A</b>
Included in Current Year Estimates	<b>Yes</b>
Capital/Revenue	As budgeted
Code	
Staffing Costs	As budgeted

<b>Legal Considerations</b>	
Input of Legal Services Required	<b>NO</b>
Legal Opinion Obtained	<b>NO</b>

<b>Screening Requirements</b>	Required for new or revised Policies, Plans, Strategies or Service Delivery Proposals.		
Section 75 Screening	Screening Completed:	<b>N/A</b>	Date:
	EQIA Required and Completed:	<b>N/A</b>	Date:
Rural Needs Assessment (RNA)	Screening Completed	<b>N/A</b>	Date:
	RNA Required and Completed:	<b>N/A</b>	Date:
Data Protection Impact Assessment (DPIA)	Screening Completed:	<b>N/A</b>	Date:
	DPIA Required and Completed:	<b>N/A</b>	Date:

## 1.0 Purpose of Report

The purpose of this report is to present to Members a financial performance update on the L&D Directorate as at Month 11 against the 2024/2025 agreed budget.

## 2.0 Background

Council approved the annual budget for Leisure and Development and delegated authority to officers to utilise this budget in the provision of services to the rate payers. The L&D budget for 2024/25 was £11,220,745.

## 3.0 Financial Position at Period 11

Table 1, Illustrates a Period 11 Net Expenditure Position of £7,039,994, which is favourable by £2,033,456 against budgeted net expenditure to this point. The individual service area financial positions are also shown in Table 1.

### 3.1 Service Area Budgets

Table 1

Head of Service Summary Period 11 to 28-Feb-25					
Head of Service	Actual Net Expenditure	Budgeted Net Expenditure	Net Expenditure Variance	Annual Budgeted Net Expenditure	Remaining Net Expenditure
Community and Culture	1,566,214	1,693,982	127,769	1,998,290	432,076
Prosperity and Place	1,014,038	1,140,012	125,974	1,547,409	533,371
Leisure and Development Management	524,455	574,725	50,270	624,934	100,479
Sport and Wellbeing	2,711,275	3,502,345	791,070	4,225,067	1,513,792
Tourism and Recreation	797,710	1,715,888	918,178	2,316,439	1,518,729
Funding Unit	252,905	280,696	27,791	325,158	72,252
Strategic Projects	173,396	165,800	(7,596)	183,448	10,052
<b>Leisure &amp; Development Total</b>	<b>7,039,994</b>	<b>9,073,449</b>	<b>2,033,456</b>	<b>11,220,745</b>	<b>4,180,751</b>

### 3.2 Income and Expenditure

Generally, the budgetary performance of Leisure and Development at Period 11 is performing well. Main areas to highlight are:

- Salaries and Wages.

The following table shows the position regarding staffing costs across the Directorate, currently favourable by almost £605k (P10- £595k), after full implementation of the agreed pay award.

Head of Service	Actual Net Expenditure	Budgeted Net Expenditure	Net Expenditure Variance	Annual Budgeted Net Expenditure	Remaining Net Expenditure
Community and Culture	1,495,675.86	1,522,939.99	27,264.13	1,664,830.92	169,155.06
Prosperity and Place	832,349.71	886,603.61	54,253.90	1,030,409.27	198,059.56
Leisure and Development Management	520,943.08	567,862.32	46,919.24	617,444.00	96,500.92
Sport and Wellbeing	4,880,105.56	4,923,924.40	43,818.84	5,520,587.22	640,481.66
Tourism and Recreation	2,345,672.75	2,758,048.97	412,376.22	2,928,900.77	583,228.02
Funding Unit	313,730.09	341,597.80	27,867.71	557,544.32	243,814.23
Strategic Projects	173,395.95	165,800.27	(7,595.68)	183,447.96	10,052.01
	10,561,873.00	11,166,777.36	604,904.36	12,503,164.46	1,941,291.46

- Energy and Utilities.**

At Period 11, energy costs and utilities have an adverse variance of £179k (P10 - £151k), this was an area where Council reduced budgets significantly at budget setting due to anticipated settling of the market in this area. A proportion appears to be arising from Holiday & Leisure Parks (£30k) and therefore some of this may be recouped from customers later in the season.

Head of Service	Actual Net Expenditure	Budgeted Net Expenditure	Net Expenditure Variance	Annual Budgeted Net Expenditure	Remaining Net Expenditure
Community and Culture	80,776.61	52,733.54	(28,043.07)	60,427.44	(20,349.17)
Prosperity and Place	784.76	1,463.38	678.62	1,807.40	1,022.64
Sport and Wellbeing	1,327,697.30	1,205,629.27	(122,068.03)	1,368,740.00	41,042.70
Tourism and Recreation	292,390.56	262,450.45	(29,940.11)	316,063.24	23,672.68
	1,701,649.23	1,522,276.64	(179,372.59)	1,747,038.08	45,388.85

- Repairs and Maintenance.**

At Period 11, scheduled and reactive repairs / maintenance are favourable by £162k coming mostly from favourable variances across the Sport and Well Being section.

Head of Service	Actual Net Expenditure	Budgeted Net Expenditure	Net Expenditure Variance	Annual Budgeted Net Expenditure	Remaining Net Expenditure
Community and Culture	15,884.65	47,498.34	31,613.69	67,139.00	51,254.35
Prosperity and Place	10,128.61	0.00	(10,128.61)	1,200.00	(8,928.61)
Leisure and Development Management	30.85		(30.85)		(30.85)
Sport and Wellbeing	160,690.22	303,318.55	142,628.33	371,172.00	210,481.78
Tourism and Recreation	208,880.50	207,170.46	(1,710.04)	233,870.17	24,989.67
	395,614.83	557,987.35	162,372.52	673,381.17	277,766.34

- Supplies and Services**

At period 11 Supplies and Services are currently showing a adverse variance of £436k (P10 - £417k), as mentioned above the main contribution to this figure comes from Prosperity and Place regarding grant payments and Holiday and Leisure parks, the majority of this being offset by associated income.

- Income**

Is currently showing a favourable variance of £1,846k (P10 - £1,522k) mainly in Sport & wellbeing (£786k [P10 - £612k]) and Prosperity and Place (£835k [P10 - £664k]).

Head of Service	Actual Net Expenditure	Budgeted Net Expenditure	Net Expenditure Variance	Annual Budgeted Net Expenditure	Remaining Net Expenditure
Community and Culture	(1,153,322.03)	(920,097.97)	233,224.06	(1,068,745.12)	84,576.91
Prosperity and Place	(1,320,211.64)	(484,668.29)	835,543.35	(685,907.00)	634,304.64
Leisure and Development Management	0.00		0.00		0.00
Sport and Wellbeing	(4,139,825.94)	(3,353,434.26)	786,391.68	(3,633,408.48)	506,417.46
Tourism and Recreation	(4,210,218.91)	(4,218,884.71)	(8,665.80)	(4,317,712.56)	(107,493.65)
Funding Unit	(75,785.74)	(75,785.74)	0.00	(373,361.68)	(297,575.94)
	(10,899,364.26)	(9,052,870.97)	1,846,493.29	(10,079,134.84)	820,229.42

### **3.3 Analysis by Service Area**

#### **Community & Culture**

Community & Culture currently have a net favourable position of £128k, the main factors being employee costs £27k (vacant/gapped posts, including sickness and secondment). Premises has a favourable variance of £7k due to cost savings in art centres and museums. Customer and client receipts currently performing £32k ahead of budget, mainly in the two arts centres. Grant income performing well, Ballycastle Museum development, DFC Hardship, Social Supermarket showing income where there was no budget, however these will be offset against expenditure associated with the grants received. Budgeted expenditure profiles show a positive monthly variance, however it is anticipated that additional expenditure will be incurred in the final monthly accounts, particularly in respect of 3<sup>rd</sup> party payments to suppliers.

#### **Prosperity & Place**

Prosperity & Place has an overall favourable variance of £126k. Employee costs are £54k favourable due to vacant posts. Supplies and services showing grant scheme overspends but these are offset by grant income which is performing better than budget. Digital transformation grant of £39k in relation to last year was received with no corresponding debtor therefore an in-year bonus. Additional DfE funding has been availed of with no corresponding budget as it became available later in the year.

#### **Leisure & Development Management**

Leisure & Development management, made up of director salary costs and that of the L&D admin team currently £50k favourable £46k of this due to staff savings achieved with some administration staff working on funded projects.

#### **Sport & Wellbeing**

SWB is showing a positive variance of £791k. In particular, income for the 7 Leisure/ Sports Centres is up £557k on the estimated target which evidences the positive benefit of recent gym equipment upgrades across the sites.

Agency costs show a negative variance of £132k, but overall employee costs within SWB are currently £43k favourable. The dependency on agency staff will reduce as SWB continues to populate the remaining roles in its staff structure.

Whilst utility charges may become challenging as market prices fluctuate, currently the three main sites for utility usage (leisure centres) are generally maintaining estimated targets.

Repairs and Maintenance is showing a favourable variance in terms of materials, however the ongoing requirement for upkeep and repair across all SWB locations will be closely monitored.

#### **Tourism & Recreation**

Tourism & Recreation £918k favourable overall with employee costs currently £412k favourable. The Benone complex has struggled to fill positions this season and the pool opening was delayed therefore saving on lifeguards and other staffing requirements. Better budget profiling of seasonal staff in coast & countryside has also attributed to the favourable variance.

Supplies and services currently £489k favourable, £204k of which relates to reduced spend in HALPs and £208k is attributed to events, with significant underspends in events such as the airshow.

Grant Income is performing better than budget by £88k with £49k of this attributed to a coast and countryside grant received with no budget.

### **Funding Unit**

Funding unit currently £27k under budget mainly due to savings on agency staff working on grant funded projects.

### **Strategic Projects**

Strategic projects which consists of two SIB staff. Currently £7.5k overspent.